

Scope of services

Purpose: working through and refining what is really meant by 'all services in scope'

Geography and lots

Purpose: clarity and decisions about the area covered by the model and whether to subdivide by lots

Financial envelope

Purpose: based on the in-scope services defining the current contract value and projected value of the desired contract length

Outcomes selection

Purpose: designing an outcomes framework to form the basis of the new commissioning model, how we're going to measure success and designing the performance management regime that aligns incentives across providers

Existing contract analysis

Purpose: understanding all terms of existing contractual arrangements to identify any constricting terms, and where necessary setting new novation terms with providers

Contract design and development

Purpose: designing the approach required to move to a population capitation and outcome based model of payment, developing the new payment mechanism on the basis of the outcomes framework

Procurement process

Purpose: designing and running the procurement process if this route is chosen, including bringing together and engaging with providers in the market

Governance and organisational construct and programme governance

Purpose: designing the appropriate accountability and legal arrangements to manage the capitated budget and risk sharing. Agreeing the process for making decisions as co-commissioners

Public engagement

Purpose: produce public communication material and public consultation as required

Stakeholder engagement

Purpose: internal and external engagement, including providers

Organisational development

Identifying new skills and capabilities required and ways in which you will acquire them

Regulation

Purpose: engaging with key regulation bodies such as NHS England, NHS Improvement and CQC to secure agreement to the preferred scope of services in the new model